

Appendix A – Allocation of capital and revenue budgets, earmarked reserves and policy proposals to service committees.

| 2022/23 Adults & Health Committee MTFS pages 169-172 | Exp £m | Inc £m | Revenue Budget £m | Capital Budget £m | Total Rev + Cap £m |
|---|-------------------|-------------------|----------------------------------|----------------------------------|-----------------------------------|
| Commissioning | 13.175 | -8.295 | 4.880 | - | 4.880 |
| Adults Social Care Operations | 147.731 | -31.772 | 115.959 | - | 115.959 |
| Public Health | 17.220 | -17.220 | 0 | - | 0 |
| Total | 178.126 | -57.287 | 120.839 | - | 120.839 |

| Earmarked Reserves | Estimated Opening Balance as at 1 April 2022 £m |
|---|--|
| Adults and Health Committee | |
| Adults Directorate | 1.02 |
| DOL's Assessments | 0.30 |
| PFI Equalisation Reserve - Extra Care Housing | 2.72 |
| Public Health | 2.54 |
| NHB Community Grants Staffing | 0.13 |

| Budget Policy Proposal | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 | 2025/26 £000 |
|--|-----------------|-----------------|-----------------|-----------------|
| [30] Productivity and Efficiency in Adult Social Care | -500 | -500 | | |
| [7] Continuing Healthcare Reviews | -1,000 | -500 | | |
| [34] Investment in Adult Social Care | 4,000 | 3,500 | 4,000 | 4,000 |
| [35] Care Fee Uplifts in Adult Social Care | | 2,000 | | |
| [49] Learning Disabilities Future Service Development and Review | -1,000 | -1,250 | | |
| [36] Direction of travel for the Communities team to focus more on the Intervention and Prevention Agenda to make cost savings, growth and future cost avoidance | -500 | -750 | | |
| [37] Mental Health Services Review | -500 | | | |
| [38] Day Care Review | -70 | -150 | | |
| [39] Electronic Call Monitoring Reclamation | -30 | | | |
| [29 part] Staff Travel and related savings - ASC | -44 | | | |

| Budget Policy Proposal | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 | 2025/26 £000 |
|---|-----------------|-----------------|-----------------|-----------------|
| [3 + 4] ASC Operations - Pay inflation and NI increase | 1,275 | 763 | 782 | 801 |
| [9] Reduce Base budget assigned to Community Grants | -100 | | | |
| [40] Market Sustainability and Fair Cost of Care – Expenditure Budget | 979 | | | |
| [40] Market Sustainability and Fair Cost of Care - Grant Income | -979 | | | |
| [3 + 4] Commissioning – Pay inflation and NI increase | 276 | 166 | 169 | 174 |

| 2022/23 Highways & Transport Committee MTFS page 177 | Exp £m | Inc £m | Revenue Budget £m | Capital Budget £m | Total Rev + Cap £m |
|---|---------------|---------------|-------------------------|-------------------------|--------------------------|
| Strategic Transport & Parking | 6.791 | -5.997 | 0.794 | 1.676 | 2.470 |
| Highways & Infrastructure | 13.267 | -2.874 | 10.393 | 73.759 | 84.152 |
| HS2 | 0.615 | 0 | 0.615 | 2.000 | 2.615 |
| Total | 20.673 | -8.871 | 11.802 | 77.435 | 89.237 |

| | |
|---|--|
| Earmarked Reserves | Estimated Opening Balance as at 1 April 2022 £m |
| Highways and Transport Committee Other reserves | 0.97 |

CAPITAL PROGRAMME 2022/23 - 2025/26

| Scheme Description | Forecast Expenditure | | | | | |
|---|----------------------|---------|---------|---------|---------|---------------|
| | Prior | Budget | Budget | Budget | Budget | Total |
| | Years | 2022/23 | 2023/24 | 2024/25 | 2025/26 | Budget |
| | £000 | £000 | £000 | £000 | £000 | £000 |
| Highways and Transport | | | | | | |
| Committed Schemes - In Progress | | | | | | |
| A500 Dualling Scheme | 9,968 | 1,174 | 22,428 | 32,523 | 2,608 | 68,701 |
| A50/A54 Holmes Chapel | 76 | 200 | 327 | 0 | 0 | 603 |
| A532 Safer Road Scheme | 652 | 471 | 0 | 0 | 0 | 1,123 |
| A536 Safer Road Scheme | 1,770 | 540 | 0 | 0 | 0 | 2,310 |
| A537 Safer Road Scheme | 513 | 1,977 | 0 | 0 | 0 | 2,490 |
| A54/A533 Leadsmyth St, M'wich | 145 | 418 | 0 | 0 | 0 | 563 |
| A556 Knutsford to Bowdon | 366 | 88 | 50 | 0 | 0 | 504 |
| A6 MARR CMM - Disley | 1,625 | 30 | 467 | 0 | 0 | 2,122 |
| A6 MARR CMM Handforth | 506 | 294 | 0 | 0 | 0 | 800 |
| Car Parking Improvements (including Residents Parking | 0 | 28 | 30 | 0 | 0 | 58 |
| Congleton Link Road | 70,444 | 7,395 | 3,703 | 8,901 | 0 | 90,443 |
| Crewe HS2 Hub Project Development | 8,171 | 2,000 | 1,500 | 1,029 | 0 | 12,701 |
| Crewe Green Link Road | 25,055 | 692 | 0 | 0 | 0 | 25,747 |
| Crewe Green Roundabout | 7,055 | 185 | 180 | 80 | 0 | 7,500 |
| Digital Car Parking Solutions | 0 | 21 | 0 | 0 | 0 | 21 |
| Flowerpot Phs 1 & Pinch Point | 1,433 | 4,198 | 2,889 | 1,131 | 387 | 10,037 |
| Future High Streets Fund - Highways | 276 | 887 | 3,229 | 1,574 | 0 | 5,966 |
| Highway Pothole/Challenge Fund | 0 | 3,242 | 0 | 0 | 0 | 3,242 |
| Highway S106 Schemes | 0 | 261 | 0 | 0 | 0 | 261 |
| Infrastructure Scheme Development | 0 | 50 | 75 | 0 | 0 | 125 |

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CAPITAL PROGRAMME 2022/23 - 2025/26

| Scheme Description | Forecast Expenditure | | | | | |
|--|----------------------|---------|---------|---------|---------|--------|
| | Prior | Budget | Budget | Budget | Budget | Total |
| | Years | 2022/23 | 2023/24 | 2024/25 | 2025/26 | Budget |
| | £000 | £000 | £000 | £000 | £000 | £000 |
| Highways and Transport | | | | | | |
| Committed Schemes - In Progress | | | | | | |
| Local Access Transport Studies | 90 | 210 | 0 | 0 | 0 | 300 |
| Local Area Programme | 0 | 301 | 0 | 0 | 0 | 301 |
| Macclesfield Movement Strategy | 0 | 69 | 0 | 0 | 0 | 69 |
| Middlewich Eastern Bypass | 21,308 | 9,011 | 9,039 | 21,910 | 12,791 | 74,058 |
| North-West Crewe Package | 8,038 | 13,938 | 13,357 | 3,048 | 1,928 | 40,309 |
| Old Mill Rd/ The Hill Junction | 161 | 150 | 1,014 | 0 | 0 | 1,325 |
| Part 1 Claims | 0 | 38 | 0 | 0 | 0 | 38 |
| Pay and Display Parking Meters | 0 | 40 | 49 | 0 | 0 | 89 |
| Poynton Relief Road | 29,333 | 13,269 | 356 | 7,700 | 0 | 50,658 |
| Road Safety Schemes - Minor Works | 0 | 31 | 0 | 0 | 0 | 31 |
| Route Planning System | 172 | 23 | 0 | 0 | 0 | 195 |
| Sydney Road Bridge | 10,151 | 50 | 300 | 0 | 0 | 10,501 |
| Sustainable Travel Access Prog | 0 | 1,377 | 0 | 0 | 0 | 1,377 |
| Town Studies | 0 | 52 | 0 | 0 | 0 | 52 |
| Traffic Signal Maintenance | 0 | 250 | 0 | 0 | 0 | 250 |
| Traffic Signs and Bollards - LED Replacement | 0 | 625 | 0 | 0 | 0 | 625 |
| Winter Service Facility | 563 | 436 | 0 | 0 | 0 | 999 |

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CAPITAL PROGRAMME 2022/23 - 2025/26

| Scheme Description | Forecast Expenditure | | | | | |
|---|------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------------------|
| | Prior Years £000 | Budget 2022/23 £000 | Budget 2023/24 £000 | Budget 2024/25 £000 | Budget 2025/26 £000 | Total Budget £000 |
| Highways and Transport | | | | | | |
| New Schemes | | | | | | |
| Peacock Roundabout Junction | | 163 | 587 | 0 | 0 | 750 |
| Integrated Block - LTP | | 2,003 | 2,003 | 2,003 | 2,003 | 8,012 |
| Maintenance Block - LTP | | 5,799 | 5,799 | 5,799 | 5,799 | 23,196 |
| Incentive Fund - LTP | | 1,450 | 1,450 | 1,450 | 1,450 | 5,800 |
| Managing and Maintaining Highways | | 4,000 | 4,000 | 4,000 | 4,000 | 16,000 |
| Total Schemes - Highways & Transport | 197,872 | 77,435 | 72,832 | 91,148 | 30,966 | 470,253 |

| Budget Policy Proposal | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 | 2025/26 £000 |
|---|-----------------|-----------------|-----------------|-----------------|
| [20 part] Review of governance of ASDVs and seeking increased opportunities for savings/ commercial opportunities | -125 | | | |
| [60] Parking service – postponement of review of charges | 504 | | | |
| [55] Carbon Reduction – Replacement of existing illuminated signs and bollards with LED unit | 30 | -4 | -31 | |
| [61] Local Supported Buses | 8 | -12 | | |
| [3 + 4] Pay inflation and NI increase | 183 | 110 | 112 | 114 |

| 2022/23 Children & Families Committee MTFS pages 164-168, | Exp £m | Inc £m | Revenue Budget £m | Capital Budget £m | Total Rev + Cap £m |
|---|---------------|---------------|-------------------------|-------------------------|--------------------------|
| Children's Social Care | 47.942 | -1.478 | 46.464 | 1.650 | 48.114 |
| Education & 16-19 Skills | 19.869 | -1.672 | 18.197 | 32.143 | 50.340 |
| Prevention and Early Help | 8.342 | -0.125 | 8.217 | - | 8.217 |
| Directorate | 1.119 | -0.220 | 0.899 | - | 0.899 |
| Total | 77.272 | -3.495 | 73.777 | 33.793 | 107.570 |

| Earmarked Reserves | Estimated Opening Balance as at 1 April 2022 £m |
|--|--|
| Children and Families Committee | |
| Children's Directorate | 0.42 |
| Transformation Funding | 0.75 |
| Other reserves | 0.14 |

CAPITAL PROGRAMME 2022/23 - 2025/26

| Scheme Description | Forecast Expenditure | | | | | |
|--|----------------------|---------------|---------------|--------------|--------------|---------------|
| | Prior | Budget | Budget | Budget | Budget | Total |
| | Years | 2022/23 | 2023/24 | 2024/25 | 2025/26 | Budget |
| | £000 | £000 | £000 | £000 | £000 | £000 |
| Committed Schemes - In Progress | | | | | | |
| Children's Social Care | | | | | | |
| Foster Carer Capacity Scheme | 0 | 0 | 286 | 0 | 0 | 286 |
| Education and 14-19 Skills | | | | | | |
| Adelaide Academy | 31 | 300 | 300 | 0 | 0 | 631 |
| Basic Need Grant Allocation | 0 | 4,844 | 0 | 0 | 0 | 4,844 |
| Congleton Planning Area | 227 | 1,000 | 2,800 | 0 | 0 | 4,028 |
| Devolved Formula Grant | 0 | 305 | 300 | 290 | 285 | 1,180 |
| Holmes Chapel Planning Area | 758 | 1,400 | 455 | 0 | 0 | 2,613 |
| Macclesfield Planning Area - Secondary | 1,428 | 1,543 | 500 | 0 | 0 | 3,470 |
| Middlewich Planning Area | 1 | 1,500 | 0 | 0 | 0 | 1,501 |
| Monks Coppenhall SEN Expansion | 0 | 100 | 0 | 0 | 0 | 100 |
| Nantwich Planning Area - Primary | 200 | 1,500 | 2,500 | 0 | 0 | 4,200 |
| Nantwich Planning Area - Secondary | 0 | 500 | 0 | 0 | 0 | 500 |
| Schools Condition Capital Grant | 0 | 1,898 | 1,700 | 1,700 | 1,700 | 6,998 |
| SEN/High Needs Capital Allocation | 0 | 139 | 0 | 0 | 0 | 139 |
| Shavington Planning Area - Secondary | 157 | 1,562 | 781 | 0 | 0 | 2,500 |
| Special Provision Fund Capital Grant | 0 | 487 | 0 | 0 | 0 | 487 |
| Springfield Satellite Site | 100 | 2,150 | 750 | 0 | 0 | 3,000 |
| Wilmslow High School | 1,863 | 6,316 | 5,000 | 0 | 0 | 13,178 |
| Wilmslow Primary Planning Area | 0 | 500 | 0 | 0 | 0 | 500 |
| Children's Prevention and Support | | | | | | |
| Early Years Sufficiency Capital Fund | 0 | 0 | 123 | 0 | 0 | 123 |
| Total Committed Schemes - In Progress | 4,765 | 26,043 | 15,495 | 1,990 | 1,985 | 50,278 |

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CAPITAL PROGRAMME 2022/23 - 2025/26

| Scheme Description | Forecast Expenditure | | | | | |
|---|------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------------------|
| | Prior Years £000 | Budget 2022/23 £000 | Budget 2023/24 £000 | Budget 2024/25 £000 | Budget 2025/26 £000 | Total Budget £000 |
| New Schemes | | | | | | |
| Childrens Social Care | | | | | | |
| Childrens Home Sufficiency Scheme | | 1,000 | 1,100 | 0 | 0 | 2,100 |
| Crewe Youth Zone | | 650 | 2,450 | 1,700 | 0 | 4,800 |
| Education and 14-19 Skills | | | | | | |
| Congleton Plannng Area - Primary | | 800 | 900 | 0 | 0 | 1,700 |
| Congleton Planning Area - Primary | | 250 | 250 | 0 | 0 | 500 |
| Congleton Planning Area - New School | | 0 | 0 | 0 | 3,200 | 3,200 |
| Sandbach Planning Area - Primary | | 1,000 | 1,000 | 0 | 0 | 2,000 |
| Handforth Planning Area - New school | | 0 | 7,500 | 7,500 | 0 | 15,000 |
| Haslington Planning Area - Primary | | 800 | 200 | 0 | 0 | 1,000 |
| Macclesfield Planning Area - New School | | 0 | 0 | 2,000 | 2,000 | 4,000 |
| Macclesfield Planning Area - Secondary | | 0 | 0 | 4,000 | 0 | 4,000 |
| Mobberley Primary School | | 300 | 300 | 0 | 0 | 600 |
| Provision of Sufficient School Places - SEND | | 1,350 | 1,650 | 3,000 | 0 | 6,000 |
| Resource Provision - Wistaston | | 1,100 | 0 | 0 | 0 | 1,100 |
| Shavington Planning Area - New Primary School | | 500 | 2,500 | 2,000 | 0 | 5,000 |
| Total New Schemes | 0 | 7,750 | 17,850 | 20,200 | 5,200 | 51,000 |
| Total Capital Schemes | 4,765 | 33,793 | 33,345 | 22,190 | 7,185 | 101,278 |

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| Budget Policy Proposal | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 | 2025/26 £000 |
|--|-----------------|-----------------|-----------------|-----------------|
| [2] Children's Social Care Transformation and OFSTED Response (removal of 2021/22 budget) | -1,500 | | | |
| [41] Investment in Cared for Children and Care Leavers and other pressures | 4,000 | 400 | 400 | 400 |
| [45] Safeguarding Children – legacy staffing pressure | 390 | | | |
| [46] Growth in Children & Families Commissioning Contracts | 180 | | | |
| [29 part] Staff Travel and related savings – Children's Social Care | -261 | | | |
| [22] Establish a traded service for non-statutory elements of Attendance Service | -35 | -35 | | |
| [23] Establish an Education Psychologist traded service to enable a proactive early support and intervention offer | -25 | -75 | | |
| [42] Increase capacity to support SEND service | 400 | 200 | 120 | |
| [47] Increase capacity to support Statutory Education Psychology Service | 125 | 63 | | |

| Budget Policy Proposal | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 | 2025/26 £000 |
|--|-----------------|-----------------|-----------------|-----------------|
| [62] School Transport <small>*Item represents one-off spend in 2022/23. As it is not a permanent part of the budget the value of the proposal is reversed in 2023/24</small> | 1,200 | -1,200* | | |
| [29 part] Staff Travel and related savings - Education | -50 | | | |
| [43] Revenue costs for Crewe Youth Zone | | | | 400 |
| [44] Restructure Early Help Budget to fund Crewe Youth Zone | | | | -400 |
| [48] A redesign of Early Help Services into a Locality model | -424 | | | |
| [50] Development and Partnerships Service | | -300 | | |
| [29 part] Staff travel and related savings - Prevention | -62 | | | |
| [3 +4] Pay inflation and NI increase | 1,548 | 938 | 959 | 983 |

| 2022/23 Economy & Growth Committee MTFS page 176 | Exp £m | Inc £m | Revenue Budget £m | Capital Budget £m | Total Rev + Cap £m |
|---|-------------------|-------------------|----------------------------------|----------------------------------|-----------------------------------|
| Estates | 17.956 | -3.444 | 14.512 | | 14.512 |
| Economic Development | 1.622 | -0.502 | 1.120 | | 1.120 |
| Housing | 3.459 | -0.516 | 2.943 | | 2.943 |
| Rural and Cultural Economy | 8.255 | -4.682 | 3.573 | | 3.573 |
| Pay Inflation and NI increase | 0.511 | | 0.511 | | 0.511 |
| Place Directorate | 0.851 | | 0.851 | 52.001 | 52.852 |
| Total | 32.654 | -9.144 | 23.510 | 52.001 | 75.511 |

| Earmarked Reserves | Estimated Opening Balance as at 1 April 2022 £m |
|-------------------------------------|--|
| Economy and Growth Committee | |
| Place Directorate | 0.90 |
| Investment (Sustainability) | 0.49 |
| Legal Proceedings | 0.11 |

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CAPITAL PROGRAMME 2022/23 - 2025/26

| Scheme Description | Forecast Expenditure | | | | | |
|---|----------------------|---------|---------|---------|---------|--------|
| | Prior | Budget | Budget | Budget | Budget | Total |
| | Years | 2022/23 | 2023/24 | 2024/25 | 2025/26 | Budget |
| | £000 | £000 | £000 | £000 | £000 | £000 |
| Economy and Growth | | | | | | |
| Committed Schemes | | | | | | |
| Connecting Cheshire 2020 | 0 | 4,271 | 1,420 | 1,000 | 0 | 6,691 |
| Connecting Cheshire Phase 2 | 0 | 332 | 0 | 0 | 0 | 332 |
| Connecting Cheshire | 0 | 295 | 0 | 0 | 0 | 295 |
| Countryside Vehicles | 0 | 554 | 148 | 167 | 130 | 999 |
| Crewe Town Centre Regeneration | 12,133 | 797 | 15,206 | 3,883 | 0 | 32,019 |
| Demolition of Crewe Library Site | 100 | 2,665 | 0 | 0 | 0 | 2,765 |
| Disabled Facilities Grant | 0 | 3,418 | 2,342 | 2,342 | 2,342 | 10,445 |
| Farms Strategy | 0 | 421 | 420 | 420 | 420 | 1,682 |
| Future High Street - Funding Economy & Growth | 1,737 | 2,557 | 4,223 | 0 | 0 | 8,517 |
| Green Homes Grants | 0 | 1,000 | 0 | 0 | 0 | 1,000 |
| Gypsy and Traveller Sites | 1,230 | 2,320 | 0 | 0 | 0 | 3,551 |
| Home Repairs for Vulnerable People | 0 | 309 | 200 | 200 | 200 | 909 |
| Leighton Green | 1,499 | 399 | 198 | 0 | 0 | 2,096 |
| North Cheshire Garden Village | 5,957 | 13,187 | 15,673 | 14,073 | 0 | 48,891 |
| Premises Capital (FM) | 0 | 3,200 | 2,500 | 3,500 | 3,500 | 12,700 |
| Public Rights of Way - CMM A6 MARR | 2 | 98 | 0 | 0 | 0 | 100 |
| Rural & Green S106 Schemes | 0 | 31 | 0 | 0 | 0 | 31 |
| Schools Capital Maintenance | 0 | 846 | 0 | 0 | 0 | 846 |
| South Macclesfield Development Area | 3,850 | 2,150 | 14,430 | 14,200 | 0 | 34,630 |
| Tatton Park Investment Phase 2 | 0 | 1,000 | 710 | 0 | 0 | 1,710 |
| Temporary Accommodation | 0 | 166 | 0 | 0 | 0 | 166 |

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CAPITAL PROGRAMME 2022/23 - 2025/26

| Scheme Description | Forecast Expenditure | | | | | Total Budget £000 |
|--|------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------|
| | Prior Years £000 | Budget 2022/23 £000 | Budget 2023/24 £000 | Budget 2024/25 £000 | Budget 2025/26 £000 | |
| Economy and Growth | | | | | | |
| New Schemes | | | | | | |
| New Archive Premises | | 0 | 4,100 | 5,699 | 451 | 10,250 |
| Connecting Cheshire Phase 3 | | 1,500 | 1,500 | 2,000 | 3,000 | 8,000 |
| Handforth Heat Network | | 0 | 9,910 | 2,000 | 1,800 | 13,710 |
| Public Sector Decarbonisation Scheme - Council Buildings | | 3,714 | 0 | 0 | 0 | 3,714 |
| Crewe Towns Fund | | 6,770 | 6,886 | 5,404 | 1,210 | 20,270 |
| Total Schemes - Economy & Growth | 26,509 | 52,001 | 79,867 | 54,888 | 13,054 | 226,317 |

| Budget Policy Proposal | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 | 2025/26 £000 |
|---|-----------------|-----------------|-----------------|-----------------|
| [31] Neighbourhood Estate Review | -260 | | | |
| [32] Estates Transformation - Office Accommodation | -100 | -460 | | |
| [11] Transfer of Congleton Visitor Information Centre | -20 | -10 | -20 | |
| [51] Asset / Service Transfer | -30 | -20 | | |
| [52] Tatton Park | -6 | -28 | -46 | |
| [57] Inflation in Utility costs and enhanced Carbon Management <small>*Item represents one-off spend in 2022/23. As it is not a permanent part of the budget the value of the proposal is reversed in 2023/24</small> | 1,500 | -1,500* | | |
| [59] Investment in Public Rights of Way <small>*Item represents one-off spend in 2022/23. As it is not a permanent part of the budget the value of the proposal is reversed in 2023/24</small> | 200 | -100* | | |
| [3 + 4] Pay inflation and NI increase | 511 | 304 | 312 | 320 |
| [29 part] Place directorate – Staff Travel & Related Savings | -82 | | | |
| [3 + 4] Place directorate – Pay inflation and NI increase | 17 | 10 | 11 | 11 |

| 2022/23 Environment and Communities Committee MTFS page 175 | Expenditure £000 | Income £000 | Net £000 | Capital Budget £m | Total Rev + Cap £m |
|--|---------------------|----------------|---------------|-------------------------|--------------------------|
| Environmental Services | 35.647 | -2.849 | 32.798 | 5.321 | 38.119 |
| Leisure Commissioning | 1.471 | | 1.471 | 5.387 | 6.858 |
| Libraries | 4.006 | -0.304 | 3.702 | | 3.702 |
| Spatial & Neighbourhood Planning | 1.074 | -0.230 | 0.844 | | 0.844 |
| Development Management | 4.277 | -3.967 | 0.310 | | 0.310 |
| Building Control and Planning Systems | 2.305 | -1.805 | 0.500 | 0.265 | 0.765 |
| Regulatory Services | 3.799 | -1.210 | 2.589 | | 2.589 |
| Emergency Planning | 0.206 | -0.049 | 0.157 | | 0.157 |
| Director / HOS / ASB/CEO | 0.687 | -0.008 | 0.679 | | 0.679 |
| Pay inflation and NI increase | 1.323 | | 1.323 | | 1.323 |
| Total | 54.795 | -10.422 | 44.373 | 10.973 | 55.346 |

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| Earmarked Reserves | Estimated Opening Balance as at 1 April 2022 £m |
|--|--|
| Environment and Communities Committee | |
| Strategic Planning | 0.44 |
| Trees/Structure Risk Management | 0.00 |
| Other reserves | 0.05 |

CAPITAL PROGRAMME 2022/23 - 2025/26

| Scheme Description | Forecast Expenditure | | | | | | Total Budget £000 |
|--|----------------------|------------------------|------------------------|------------------------|------------------------|--|----------------------|
| | Prior Years £000 | Budget 2022/23 £000 | Budget 2023/24 £000 | Budget 2024/25 £000 | Budget 2025/26 £000 | | |
| Environment and Neighbourhood | | | | | | | |
| Committed Schemes | | | | | | | |
| Congleton Leisure Centre | 7,050 | 4,700 | 0 | 0 | 0 | | 11,750 |
| Green Investment Scheme | 93 | 3,857 | 0 | 0 | 0 | | 3,950 |
| Kerbside Wheeled Bins | | 50 | 50 | 0 | 0 | | 100 |
| Litter and Recycling Bins | | 50 | 50 | 0 | 0 | | 100 |
| Planning & Building Control Replacement System | | 265 | 0 | 0 | 0 | | 265 |
| Poynton Leisure Centre | 7,050 | 687 | 0 | 0 | 0 | | 7,737 |
| New Schemes | | | | | | | |
| Carbon Offset Investment | | 250 | 250 | 250 | 250 | | 1,000 |
| Fleet Electric Vehicle Charging | | 164 | 164 | 141 | 116 | | 585 |
| Household Waste Recycling Centres | | 500 | 360 | 0 | 0 | | 860 |
| Park Development Fund | | 150 | 150 | 150 | 0 | | 450 |
| Solar Energy Generation | | 300 | 13,880 | 0 | 0 | | 14,180 |
| Total Schemes | 14,193 | 10,973 | 14,904 | 541 | 366 | | 40,977 |

| Budget Policy Proposal | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 | 2025/26 £000 |
|---|-----------------|-----------------|-----------------|-----------------|
| [17] Orbitas income and management fee | 21 | | | |
| [18] Strategic leisure review | -250 | | | |
| [20 part] Review of governance of ASDVs and seeking increased opportunities for savings/ commercial opportunities | -100 | -100 | | |
| [10] CCTV migration to wireless networks | -85 | | | |
| [21] Everybody Sport and Recreation Annual Management Fee | -42 | -41 | -40 | |
| [13] Regulatory Services and Environmental Health ICT procurement | -9 | | | |
| [53] Waste Contract Inflation and Tonnage Growth | 644 | 657 | 613 | |
| [54] Tree Risk Management | 500 | | | |
| [56] Environment Strategy & Carbon Neutrality | 20 | -81 | | |

| Budget Policy Proposal | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 | 2025/26 £000 |
|--|-----------------|-----------------|-----------------|-----------------|
| <p>[58] Investment in improving the customer experience in Planning Services</p> <p><small>*Item represents one-off spend in 2022/23. As it is not a permanent part of the budget the value of the proposal is reversed in 2023/24</small></p> | 500 | -500* | | |
| [3 + 4] Pay inflation and NI increase | 1,323 | 793 | 813 | 833 |

| 2022/23 Corporate Policy MTFS pages 178-182 | Exp £m | Inc £m | Revenue Budget £m | Capital Budget £m | Total Rev + Cap £m |
|--|-------------------|-------------------|----------------------------------|----------------------------------|-----------------------------------|
| Directorate (Corporate) | 0.213 | -0.102 | 0.111 | | 0.111 |
| Finance & Customer Services | 61.292 | -48.435 | 12.857 | | 12.857 |
| Transformation | 19.407 | -4.532 | 14.875 | 7.043 | 21.918 |
| Governance & Compliance | 13.760 | -3.281 | 10.479 | | 10.479 |
| Total | 94.672 | -56.350 | 38.322 | 7.043 | 45.365 |

| | |
|--|--|
| Earmarked Reserves | Estimated Opening Balance as at 1 April 2022 £m |
| Corporate Policy Committee Corporate Directorate | 1.29 |

CAPITAL PROGRAMME 2022/23 - 2025/26

| Scheme Description | Forecast Expenditure | | | | | |
|--|----------------------|------------------------|------------------------|------------------------|------------------------|----------------------|
| | Prior Years £000 | Budget 2022/23 £000 | Budget 2023/24 £000 | Budget 2024/25 £000 | Budget 2025/26 £000 | Total Budget £000 |
| Transformation | | | | | | |
| Committed Schemes - In Progress | | | | | | |
| Care Act Phase 2 | | 638 | 638 | 638 | 0 | 1,914 |
| Core Financials | | 897 | 741 | 720 | 741 | 3,099 |
| IADM (Information Assurance and Data Management) | | 1,805 | 1,500 | 1,500 | 0 | 4,805 |
| Infrastructure Investment Programme (IIP) | | 2,371 | 1,680 | 1,656 | 1,814 | 7,521 |
| Unified Communications Project | | 162 | 0 | 0 | 0 | 162 |
| New Schemes | | | | | | |
| Digital Strategy - Digital Customer Enablement | | 1,000 | 1,400 | 474 | 0 | 2,874 |
| Vendor Management - Phase 2 | | 170 | 150 | 0 | 0 | 320 |
| Total Schemes - Transformation | | 7,043 | 6,109 | 4,988 | 2,555 | 20,695 |

| Budget Policy Proposal | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 | 2025/26 £000 |
|--|-----------------|-----------------|-----------------|-----------------|
| [8] Efficiency savings and Restructures within Corporate Services | -350 | | | |
| [14] Shared services review | | -200 | | |
| [5] Improved Debt Recovery and correcting budgeted court costs income targets to reflect actual levels | 337 | 13 | -24 | |
| [16] Transactional Service Centre additional funding | 238 | | | |
| [24] Revenue implications of capital: Vendor Management Phase 3 to drive improvements in procurement | 175 | -89 | 71 | |
| [19] Brighter Futures Together Programme Customer Experience | -133 | -81 | | |
| [6 part] Removal of temporary implementation budget and investment to run the new financial system | -106 | | | |
| [33] Revenue implications of capital Revenue implications of capital: IT - Infrastructure Investment Programme | 127 | 224 | | |

| Budget Policy Proposal | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 | 2025/26 £000 |
|--|-----------------|-----------------|-----------------|-----------------|
| [1] Improving Digital Customer Experience | 110 | | | |
| [25] Revenue implications of capital: Essential replacement of unified IT Communications to support service delivery | 110 | 9 | 17 | |
| [26] Revenue implications of capital: Essential – security and Compliance work to protect Council information and systems | 97 | 6 | 6 | |
| [15 part] Mitigation of the year-on-year reduction in the Dedicated Schools Grant (ICT) | 98 | 89 | 109 | |
| [27] Revenue implications of capital: Procurements of Application Lifecycle Management | 75 | 75 | 78 | |
| [28] Revenue implications of capital to deliver IT - Information Assurance and Data Management Phase 3, including cyber security | 40 | | | |
| [6 part] Removal of temporary implementation budget and investment to run the new Financial System | -346 | 6 | 6 | 6 |
| [12] Review of Corporate subscriptions | -15 | | | |
| [29 part] Staff Travel and Related Savings | -26 | | | |

| Budget Policy Proposal | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 | 2025/26 £000 |
|---|-----------------|-----------------|-----------------|-----------------|
| [15 part] Mitigation of reduction in the Dedicated Schools Grant – Corporate Services | 9 | 33 | 27 | |
| [3 + 4] Pay inflation and NI increase | 1,315 | 789 | 806 | 825 |

| Finance Sub-Committee MTFS page 183 | Expenditure £m | Income £m | Net Budget £m |
|--|-------------------|--------------|------------------|
| Capital Financing | 19.900 | -0.900 | 19.000 |
| Past Service Pensions | -5.350 | | -5.350 |
| Transfer to/from Earmarked Reserves | 1.306 | | 1.306 |
| Bad Debt Provision | 0.150 | | 0.150 |
| Council Tax | | -254.681 | -254.681 |
| Business Rates | | -49.086 | -49.086 |
| Un-ringfenced Grants | | -23.962 | -23.962 |
| Revenue Total | 16.006 | -328.629 | -312.623 |
| Capital Total | 4.000 | | 4.000 |

CAPITAL PROGRAMME 2022/23 - 2025/26

| Scheme Description | Forecast Expenditure | | | | | |
|---|----------------------|------------------------|------------------------|------------------------|------------------------|----------------------|
| | Prior Years £000 | Budget 2022/23 £000 | Budget 2023/24 £000 | Budget 2024/25 £000 | Budget 2025/26 £000 | Total Budget £000 |
| Finance and Customer Services | | | | | | |
| Strategic Capital Projects | | 3,000 | 4,000 | 4,000 | 0 | 11,000 |
| Exceptional Construction Inflation | | 1,000 | 2,000 | 2,000 | 1,600 | 6,600 |
| Total Schemes - Finance and Customer Services | | 4,000 | 6,000 | 6,000 | 1,600 | 17,600 |

| Budget Policy Proposal | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 | 2025/26 £000 |
|--|-----------------|-----------------|-----------------|-----------------|
| Minimum Revenue Provision | 5,000 | | 1,000 | 1,000 |
| Central Pension adjustment | -2,500 | 2,100 | | |
| Bad Debt Provision | 200 | -800 | 600 | |
| Use of Earmarked Reserves | 30 | -3,175 | -216 | 1,465 |
| Increased Council Tax Base 2.99% increase | -7,306 | -7,622 | -7,952 | -8,293 |
| Increased Council Tax Base – Taxbase changes and New Homes | -4,527 | -2,807 | -2,728 | -2,639 |
| Un-ringfenced grant changes | -4,797 | 9,141 | 46 | |

| Earmarked Reserves | Estimated Opening Balance as at 1 April 2022 £m |
|---|--|
| Children and Families Committee | |
| Children's Directorate | 0.42 |
| Transformation Funding | 0.75 |
| Other reserves | 0.14 |
| Adults and Health Committee | |
| Adults Directorate | 1.02 |
| DOL's Assessments | 0.30 |
| PFI Equalisation Reserve - Extra Care Housing | 2.72 |
| Public Health | 2.54 |
| NHB Community Grants Staffing | 0.13 |
| Highways and Transport Committee | |
| Other reserves | 0.97 |
| Economy and Growth Committee | |
| Place Directorate | 0.90 |
| Investment (Sustainability) | 0.49 |
| Legal Proceedings | 0.11 |
| Environment and Communities Committee | |
| Strategic Planning | 0.44 |
| Trees/Structure Risk Management | 0.00 |
| Other reserves | 0.05 |
| Corporate Policy Committee | |
| Corporate Directorate | 1.29 |
| Financing Reserve | 7.10 |
| Collection Fund Management | 27.45 |
| Insurance Fund | 6.05 |
| MTFS Reserve | 5.56 |
| Brighter Future Transformation Programme | 2.05 |
| Other reserves | 0.64 |
| Covid unringfenced grant | 5.49 |
| Revenue Grants | 2.18 |
| Dedicated Schools Grant | 0.00 |
| Total Earmarked Reserves | 68.78 |